



# HYDROG(E)NICS

SHIFT POWER | ENERGIZE YOUR WORLD

COST REDUCTION POTENTIAL  
FOR ELECTROLYSER TECHNOLOGY

**Denis THOMAS, Hydrogenics Europe N.V.**

EU Regulatory Affairs and Business Development  
Manager for Renewable Hydrogen

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18 June 2018, Berlin (via conference call)

EUROPEAN  
POWERTO GAS



# Introduction video



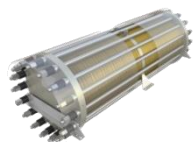
<https://youtu.be/UJXhX4dLMtA>

# Agenda

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1. **Hydrogenics & water electrolyzers**
2. Actual and future costs of water electrolyzers
3. Concluding remarks

# Leading Hydrogen TECHNOLOGY PROVIDER



## Onsite Generation | Electrolysers



Industrial Hydrogen



Hydrogen Fueling



## Power Systems | Fuel Cell Modules



Stand-by Power



Mobility Power

# Hydrogenics, a 100% global hydrogen company

## Hydrogenics Corporation



- **Headquarter**
- Mississauga, Ontario, Canada
- Since 1948
- +/- 70 employees
- Areas of expertise: Fuel cells, PEM electrolysis, Power-to-Gas
- Previously: The Electrolyser Company, Stuart Energy

## Hydrogenics Europe



- Oevel, Belgium
- Since 1987
- +/- 70 employees
- Areas of expertise: pressurized alkaline electrolysis, hydrogen refueling stations, Power-to-Gas
- Previously: Vandenborre Hydrogen Systems

## Hydrogenics GmbH



- Gladbeck, Germany
- Since 2002
- +/- 15 employees
- Areas of expertise: Fuel cells, mobility projects, Power-to-Gas

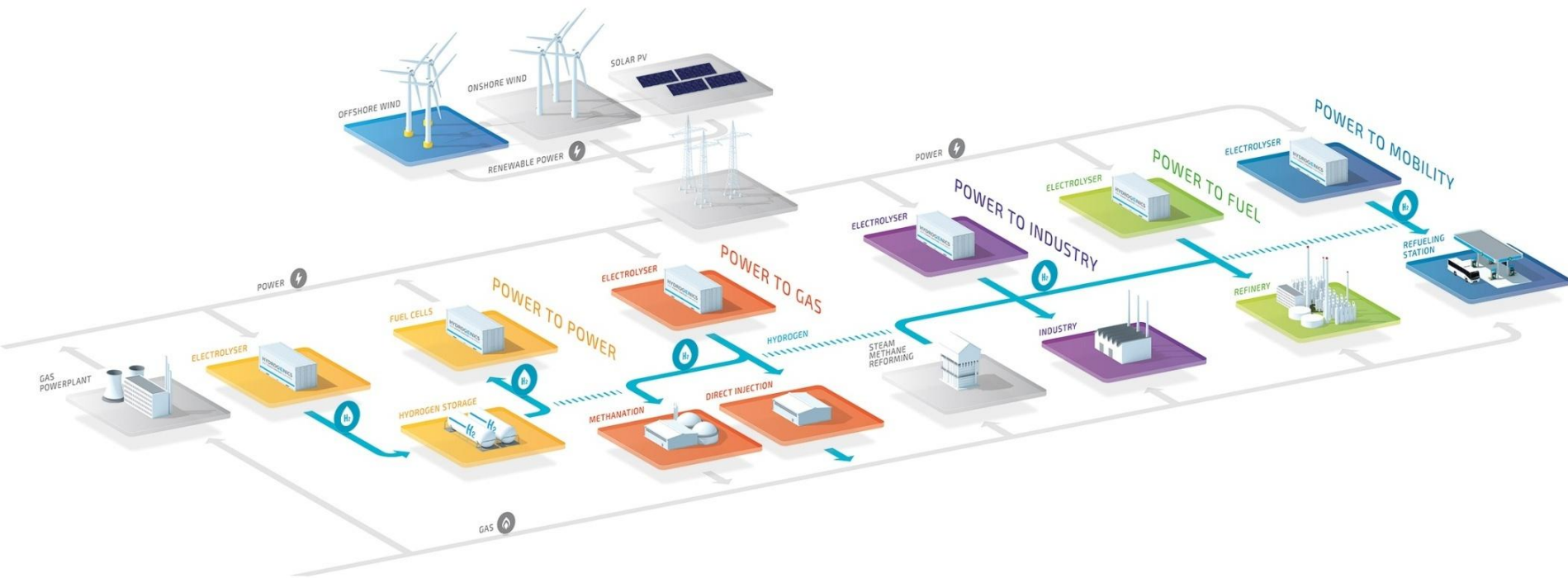
- In total: +170 employees
- Incorporated in 2000 [NASDAQ: HYGS; TSX: HYG]
- More than 3,000 products deployed in 100 countries worldwide
- Total revenues (2017): 48.1 Mio \$
- Over 65 years of electrolysis leadership

● Production facility

○ Sales office



# Renewable Hydrogen



# Selection of our key references

## Electrolysis



700 bar Hydrogen Refueling Station  
Aberdeen, Scotland (UK)



1,5 MW PEM P2G (direct  
injection), Hamburg, Germany



1 MW alkaline P2G (methanation)  
BIOCAT, Copenhagen, Denmark

## Fuel cells



1 MW stationary Fuel cell (H<sub>2</sub> repowering)  
Kolon, South-Korea

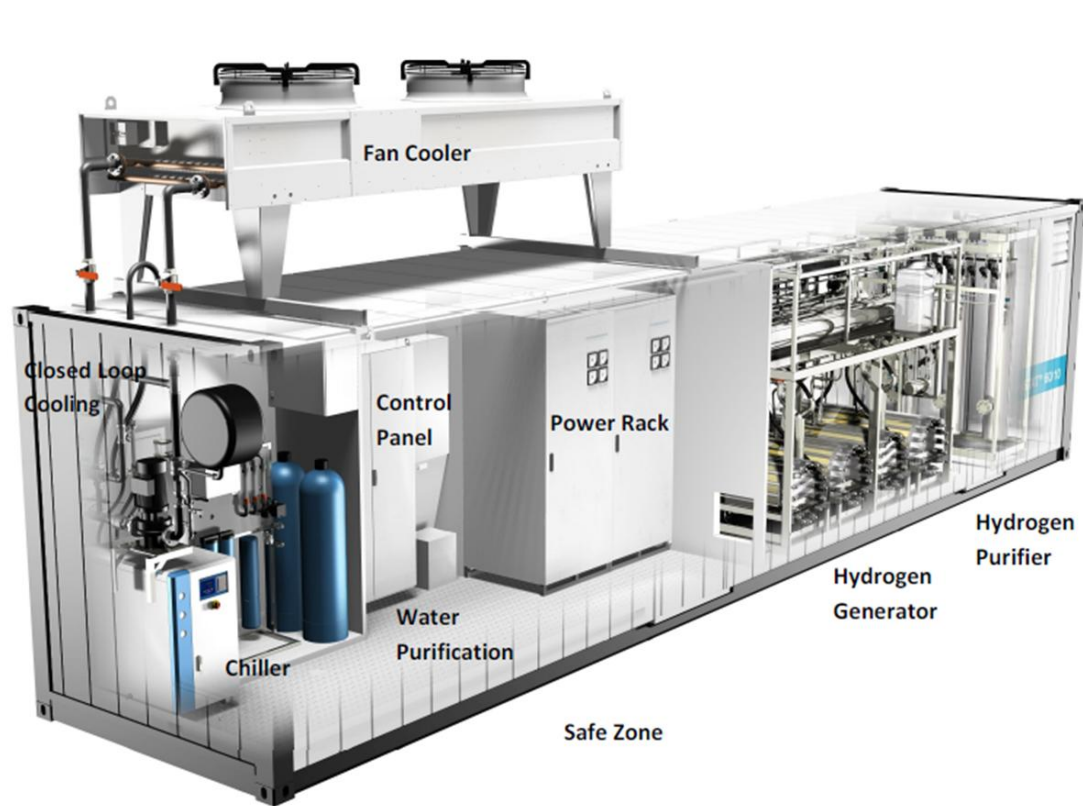


Fuel cell for mobility (H<sub>2</sub> trains)  
Alstom Coradia iLint , Germany



Fuel cell for mobility (H<sub>2</sub> buses), China

# HySTAT™ 60 - alkaline electrolyser

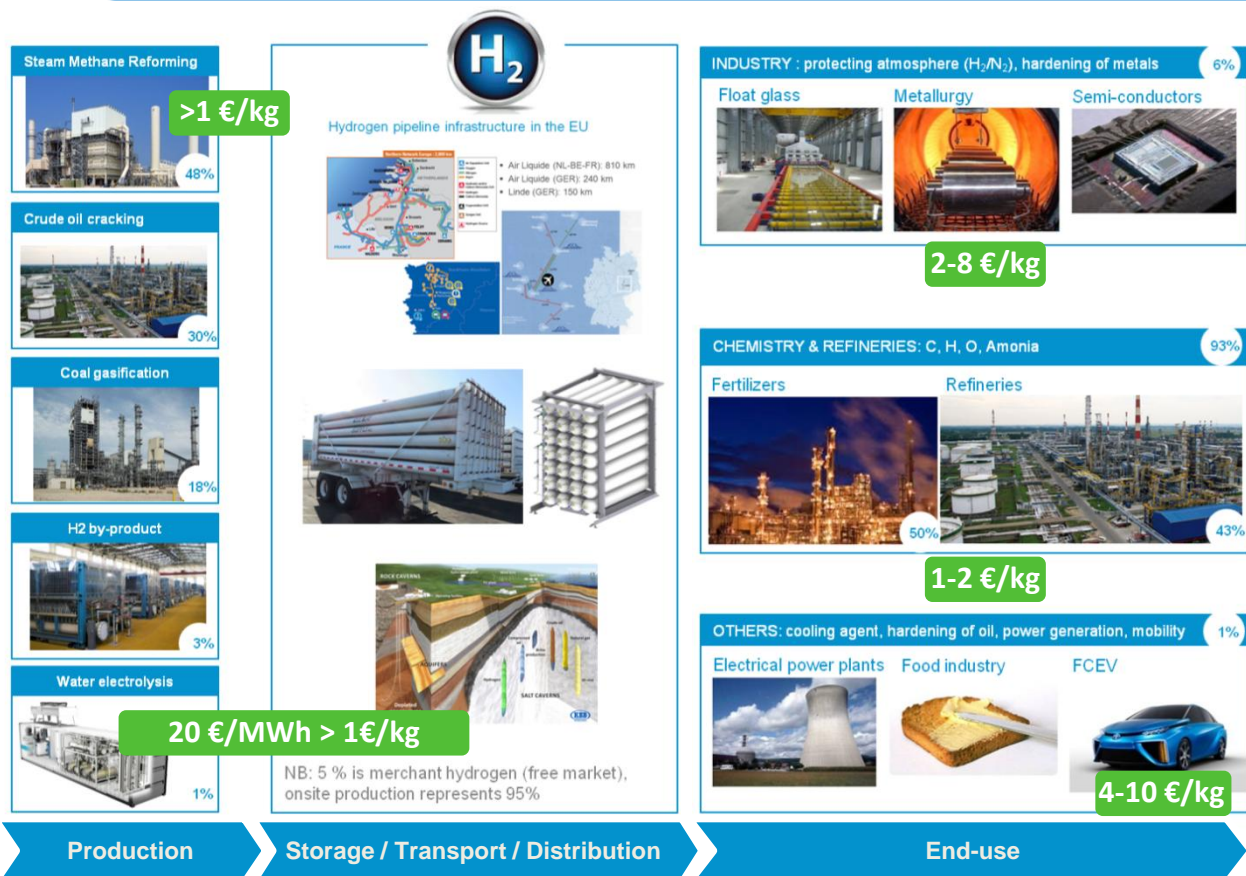




# Extensive experience with alkaline technology (>30 years)



# World hydrogen market



But most (96%) of the hydrogen produced today is not CO<sub>2</sub>-free (from gas, oil, coal)



If produced from renewable power via electrolysis, hydrogen is fully renewable and CO<sub>2</sub>-free.



Renewable hydrogen has the potential to decarbonize a large range of applications

# HyLYZER® - PEM : key milestones @ Hydrogenics

+15 MW



Test large stack



Field test 1.5 MW electrolyser



2.5/3 MW cell stack



1999

2004

2012

2014

2015

2017

2018

...



Small scale PEM electrolyser



1,5 MW cell stack



Dual cell stack design



Multi MW design



# New benchmark in PEM electrolysis HyLYZER®-600

## 3 MW cell stack from Hydrogenics for multi-MW projects

1

### MW Scale Electrolyzer Stack

3.0 MW industry benchmark

2

### Reduction of Plant Capital Costs

Achieved target system cost

3

### Stack Efficiency Improvements

Leading industry performance



**Power Input:** 3.0 MW  
**Hydrogen Output:** 620 Nm<sup>3</sup>/h  
**Design Pressure:** 40 bar

**Power Input:** 1.5 MW  
**Hydrogen Output:** 310 Nm<sup>3</sup>/h  
**Design Pressure:** 40 bar

4

### Fast Response and Dynamic Operation

Key IPR established

5

### Very compact

Lowest footprint on the market

6

### Reduced Maintenance

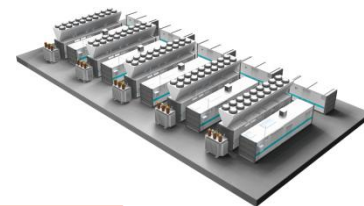
Limited and optimised

# Alkaline & PEM electrolysis | Product's line

## Alkaline



## PEM (Proton Exchange Membrane)



	HySTAT®-15-10	HySTAT®-60-10	HySTAT®-100-10	HyLYZER® -300-30	HyLYZER® -1.000-30	HyLYZER® -5.000-30
Output pressure	10 barg (27 barg optional)				30 barg	
Number of cell stacks	1	4	6	1	2	10
Nominal Hydrogen Flow	15 Nm <sup>3</sup> /h	60 Nm <sup>3</sup> /h	100 Nm <sup>3</sup> /h	300 Nm <sup>3</sup> /h	1.000 Nm <sup>3</sup> /h	5.000 Nm <sup>3</sup> /h
Nominal input power	80 kW	300 kW	500 kW	1.5 MW	5 MW	25 MW
AC power consumption (utilities included, at nominal capacity)	5.0-5.4 kWh/Nm <sup>3</sup>				5.0-5.4 kWh/Nm <sup>3</sup>	
Hydrogen flow range	40-100%	10-100%	5-100%		1-100%	
Hydrogen purity	99.998% O2 < 2 ppm, N2 < 12 ppm (higher purities optional)				99.998% O2 < 2 ppm, N2 < 12 ppm (higher purities optional)	
Tap water consumption	<1.7 liters / Nm <sup>3</sup> H2				<1.4 liters / Nm <sup>3</sup> H2	
Footprint (in containers)	1 x 20 ft	1 x 40 ft	1 x 40 ft	1 x 40 ft	2 x 40 ft	10 x 40 ft
Footprint utilities (optional)	Incl.	Incl.	Incl.	1 x 20 ft	1 x 20 ft	5 x 20 ft



# 2018

HyLYZER® -1000-30  
5 MW PEM Electrolyser



- Containerized design & compact footprint: 2 x 40 ft
- Plug&Play modular design based on 2 x 2,5 MW cell stacks
- Fully tested & certified @ Hydrogenics's factory

# Learnings from demonstration projects

- System cost is coming down faster than expected
- System energy efficiency on track to achieve objectives
- System responsiveness adequate for ancillary grid services
- Maintenance cost trending towards 1% of Capex
- Footprint PEM system adequate for large-scale solutions



# Renewable hydrogen

## Selection of recent demonstration projects

	Country	Project	Size	Year	Electrolyser technology	Power	Gas	Industry	Mobility	Fuel
 + CO <sub>2</sub>	Norway	Haeolus	2 MW + 100 kW FC	2018	PEM	•				
	Germany	MefCO2	1 MW	2018	PEM					•
	Germany	WindGas Brunsbüttel	2.4 MW	2017	PEM		•			
	Thailand	EGAT	1 MW + 300 kW FC	2017	PEM	•				
	Canada	Embridge P2G	2.4 MW + 100 kW FC	2017	PEM		•			
 + CO <sub>2</sub>	Denmark	HyBalance	1.2 MW	2017	PEM			•	•	
+ CO <sub>2</sub>	Denmark	BioCat	1 MW	2016	Alkaline		•			
	Italy	Ingrid	1 MW + 100 kW FC	2016	Alkaline	•	•	•		
	UK	Aberdeen	1 MW	2016	Alkaline				•	
	Germany	WindGas Reitbrook	1.5 MW	2015	PEM		•			
 + CO <sub>2</sub>	Belgium	DonQuichote	150 kW + 100 kW FC	2015	Alkaline + PEM	•			•	
	Germany	WindGas Falkenhagen	2 MW	2014	Alkaline		•			

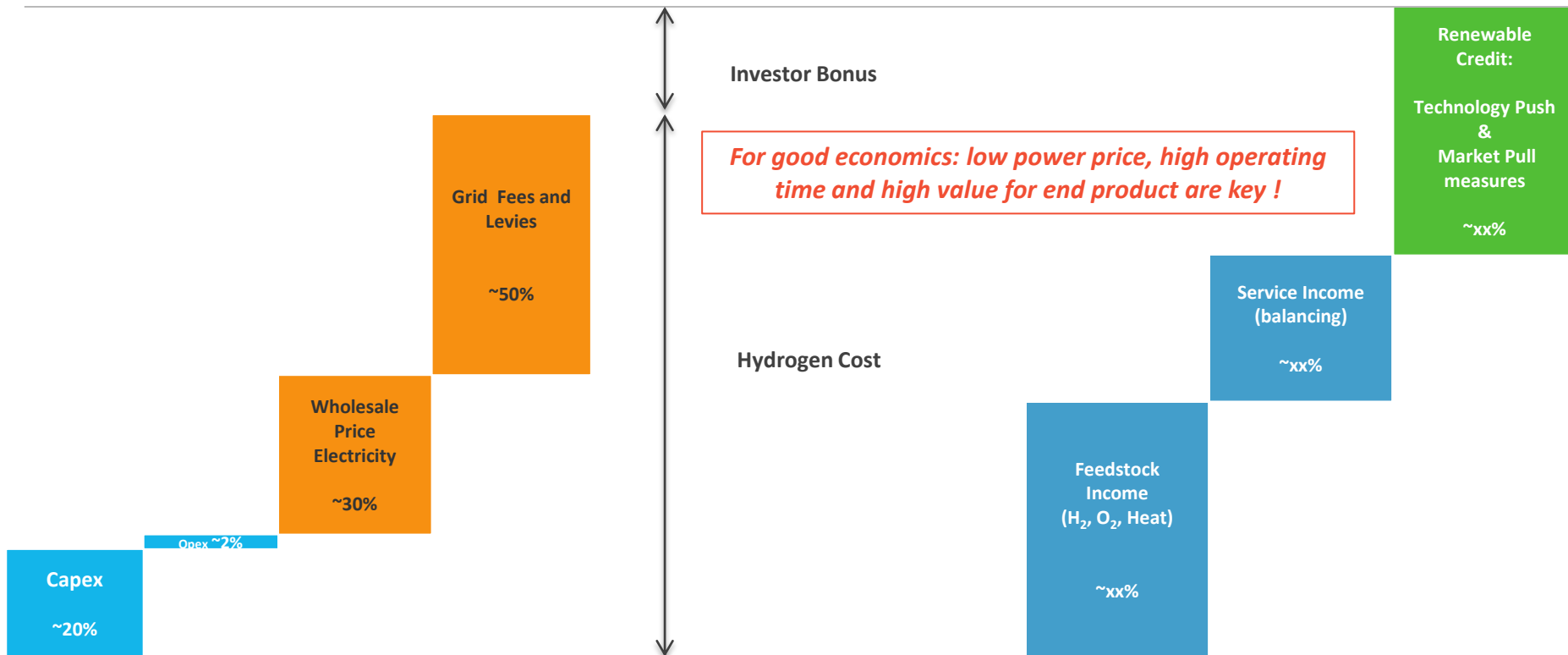


### Main conclusions from these projects:

1. Hydrogen **technologies work fine** and deliver according to expectations.
2. There is still room for further technical improvement but **no technology breakthrough is expected**.
3. There is a important potential for further **cost reduction**: going from project manufacturing to product manufacturing
4. Energy **regulatory framework is no suited** for these applications and **business operation** of these projects **remains very challenging**

# Business Case Drivers

For more information on the economics, consult the Power-to-Gas Roadmap for Flanders:  
[www.power-to-gas.be/roadmap-study](http://www.power-to-gas.be/roadmap-study)



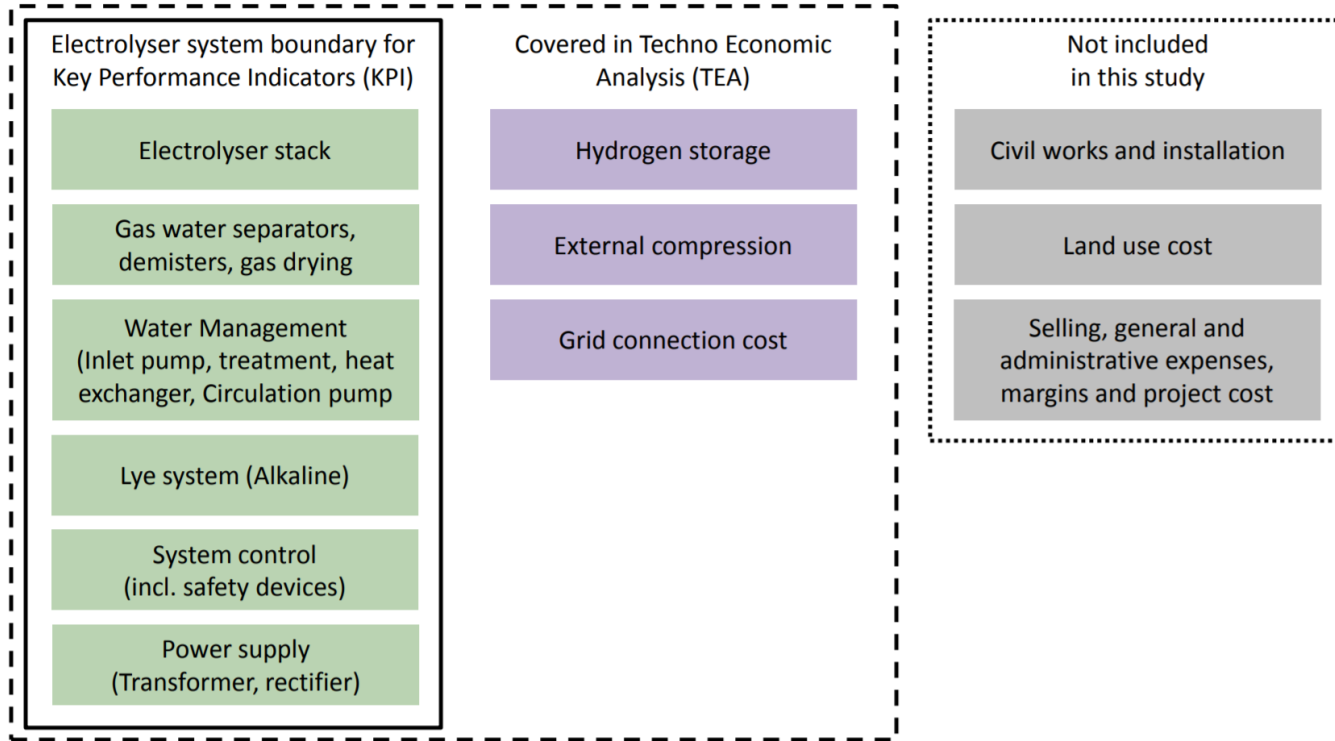
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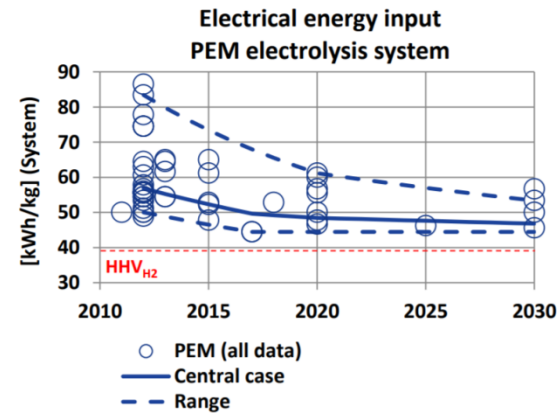
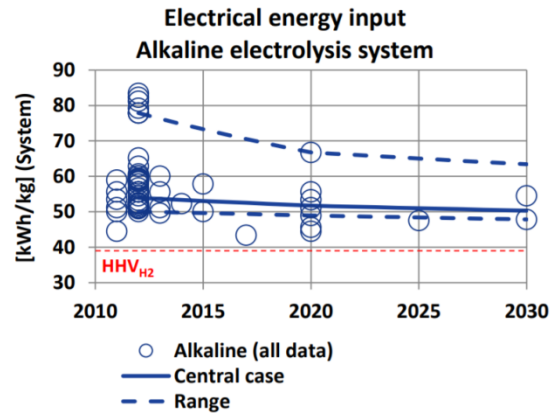


# System boundaries for key performance indicators and techno-economic analysis



Source: FCH-JU, Development of Water Electrolysis in the European Union, February 2014, <http://www.fch.europa.eu/node/783>

# Efficiency → cost of electricity



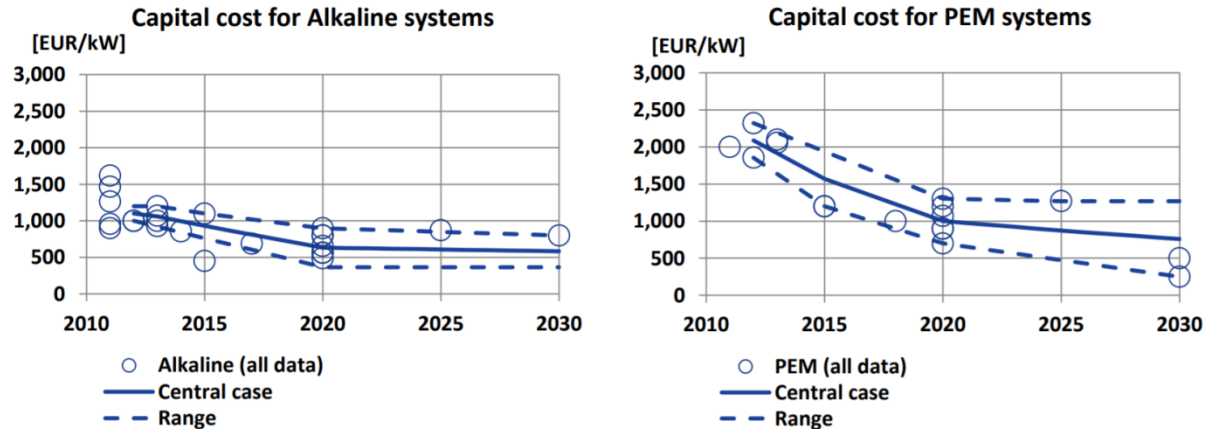
Electricity input <sup>(1)</sup>			Today	2015	2020	2025	2030
kWh <sub>el</sub> /kg <sub>H<sub>2</sub></sub>	Alkaline	Central	<b>54</b>	<b>53</b>	<b>52</b>	<b>51</b>	<b>50</b>
		Range <sup>(2)</sup>	50 - 78	50 - 73	49 - 67	48 - 65	48 - 63
	PEM	Central	<b>57</b>	<b>52</b>	<b>48</b>	<b>48</b>	<b>47</b>
		Range <sup>(2)</sup>	50 - 83	47 - 73	44 - 61	44 - 57	44 - 53

<sup>(1)</sup> at system level, incl. power supply, system control, gas drying (purity at least 99.4%). Excl. external compression, external purification and hydrogen storage

<sup>(2)</sup> some outliers excluded from range

Source: FCH-JU, Development of Water Electrolysis in the European Union, February 2014, <http://www.fch.europa.eu/node/783>

# CAPEX → driver for high operating time



System cost <sup>(1)</sup>			Today	2015	2020	2025	2030
EUR/kW	Alkaline	Central	1,100	930	630	610	580
		Range	1,000 - 1,200	760 - 1,100	370 - 900	370 - 850	370 - 800
	PEM	Central	2,090	1,570	1,000	870	760
		Range	1,860 - 2,320	1,200 - 1,940	700 - 1,300	480 - 1,270	250 - 1,270

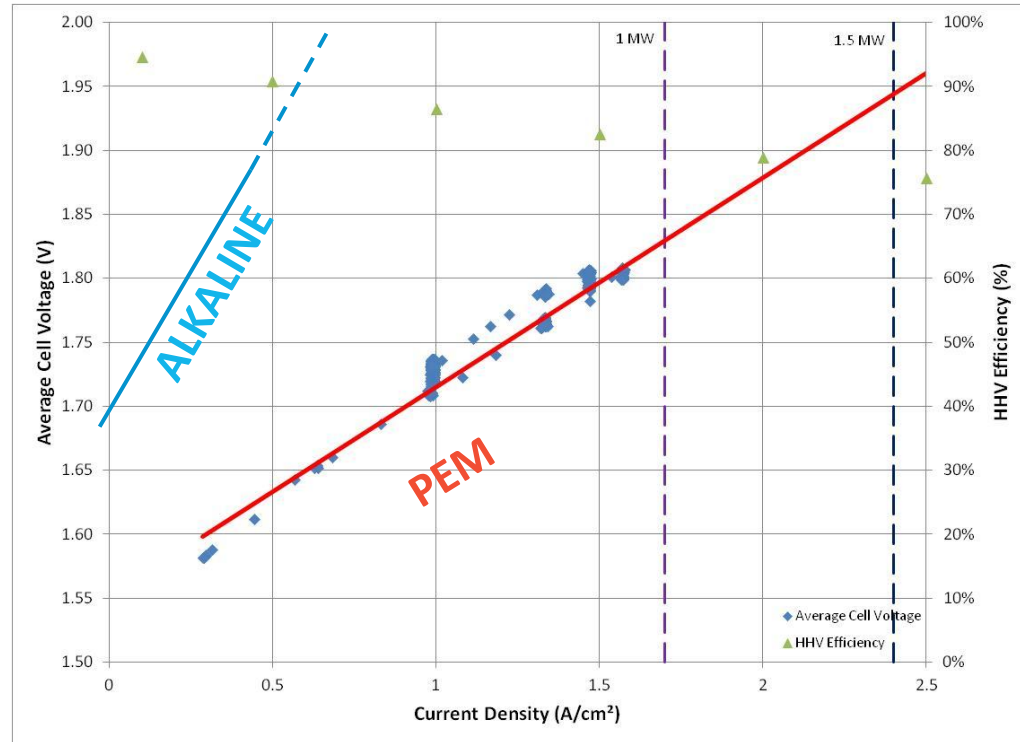
<sup>(1)</sup> incl. power supply, system control, gas drying (purity above 99.4%). Excl. grid connection, external compression, external purification and hydrogen storage

Source: FCH-JU, Development of Water Electrolysis in the European Union, February 2014, <http://www.fch.europa.eu/node/783>

# Relationship between cost and efficiency

## First “MW” PEM Stack Measured Efficiency

Increase efficiency  
↓  
Reduction of  
operational cost (€/kg)



Increase current density → Reduction of capital cost (€/MW)

Example: 1.5 MW PEM Electrolyser,  
WindGas Reitbrook, Hamburg

# Size effect, output pressure, lifetime, maintenance

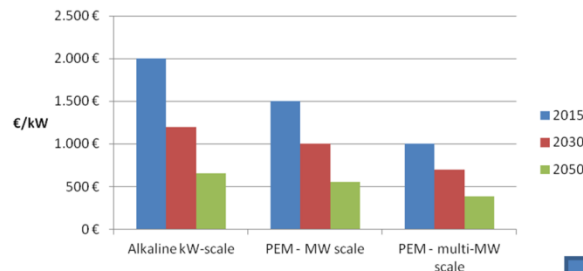
Item	Unit	2015	2030	2050
<b>Alkaline kW-scale</b>				
H <sub>2</sub> nominal production capacity	Nm <sup>3</sup> /h	60	300	300
Efficiency	kWh/Nm <sup>3</sup> H <sub>2</sub>	5,2	5,1	5
Electrical power	kW	312	1.530	1.560
Output pressure	barg	10	60	60
Water consumption with R/O	liter / Nm <sup>3</sup> H <sub>2</sub>	1,3	1,3	1,3
Price	€	624.000	1.836.000	1.029.600
Price/kW - SYSTEM	€/kW	2.000	1.200	660
OPEX	€/kW/year	80	64	56
Expected cell stack expected lifetime	hours	60.000	60.000	60.000
Cell stack cost / electrolyser cost		30%	30%	30%
<b>PEM - MW scale</b>				
H <sub>2</sub> nominal production capacity	Nm <sup>3</sup> /h	200	200	200
Efficiency	kWh/Nm <sup>3</sup> H <sub>2</sub>	5,2	5,1	5
Electrical power	kW	1.040	1.020	1.040
Output pressure	barg	30	30	30
Water consumption with R/O	liter / Nm <sup>3</sup> H <sub>2</sub>	1,3	1,3	1,3
Price	€	1.560.000	1.020.000	572.000
Price/kW - SYSTEM	€/kW	1.500	1.000	550
OPEX	€/kW/year	60	48	42
Expected cell stack expected lifetime	hours	40.000	50.000	60.000
Cell stack cost / electrolyser cost		40%	40%	40%
<b>PEM - multi-MW scale</b>				
H <sub>2</sub> nominal production capacity	Nm <sup>3</sup> /h	3120	3120	3120
Efficiency	kWh/Nm <sup>3</sup> H <sub>2</sub>	5	4,9	4,8
Electrical power	kW	15.600	15.288	15.600
Output pressure	barg	30	30	30
Water consumption with R/O	liter / Nm <sup>3</sup> H <sub>2</sub>	1,3	1,3	1,3
Price	€	15.600.000	10.701.600	6.006.000
Price/kW - SYSTEM	€/kW	1.000	700	385
OPEX	€/kW/year	40	32	28
Expected cell stack expected lifetime	hours	40.000	50.000	60.000
Cell stack cost / electrolyser cost		50%	50%	50%

Power-to-Gas Roadmap for Flanders; Brussels, October 2016, <http://www.power-to-gas.be/roadmap-study>

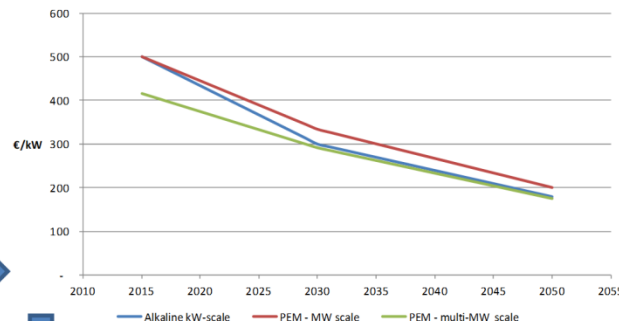


# Cell stack replacement cost

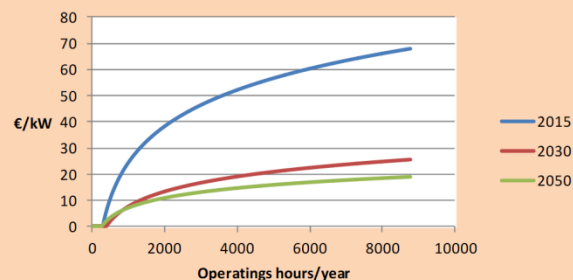
Electrolyser price



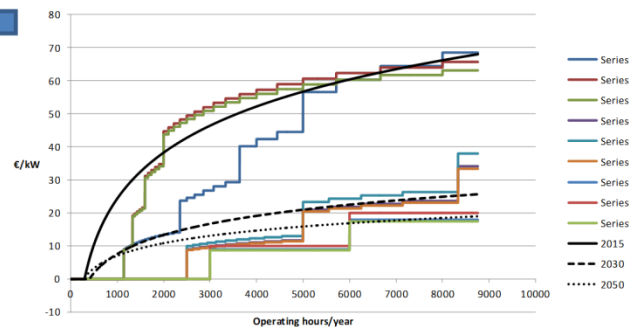
cell stack replacement cost



Cell stack replacement cost



Cell stack replacement cost



Power-to-Gas Roadmap for Flanders; Brussels, October 2016  
<http://www.power-to-gas.be/roadmap-study>

# IEA HIA Task 38 – Brief ‘Electrolysis: What are the investment costs? State of the art and outlook’



## Electrolysis: What are the investment costs? State of the art and outlook.

Authors: Joris Proost, Sayed Saba, Martin Müller, Martin Robinus, Delfie Stolten

**Topic:** Power-to-Hydrogen is the first step of any PtX pathway. Beyond the cost of electricity, the investment costs of the process weighs on the hydrogen production cost, especially at low load rates, which can be characteristic of direct coupling with renewables. Investment costs are investigated in Task 38, in the Task Force “Electrolyser data”.

### KEY FINDINGS

- For alkaline systems CAPEX of 750 €/kW is reachable today for a single stack of 2 MW.
- For PEM, such CAPEX should become within reach for 5 MW systems, but currently still require the use of multi-stack systems.
- CAPEX value below 400€/kW have been projected for alkaline systems, but this will require further upscaling up to 100 MW.

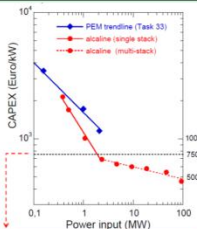


Fig. 1 CAPEX data for both PEM and alkaline electrolyzers, plotted as a function of the power input. Data for alkaline systems are based on a single stack of 2.13 MW considering 230 cells, 2.6m<sup>2</sup> size. Note that change in slope for alkaline electrolyzers corresponds to the use of multi-stack systems. [1]

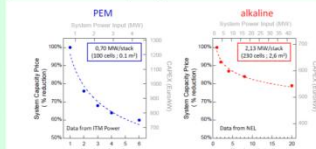


Fig. 2 Reduction in CAPEX upon use of multi-stack systems, both for PEM (left) and alkaline (right) electrolyzers.

Fig. 2 Reduction in CAPEX upon use of multi-stack systems, both for PEM (left) and alkaline (right) electrolyzers. [1]

### KEY FINDINGS (continued)

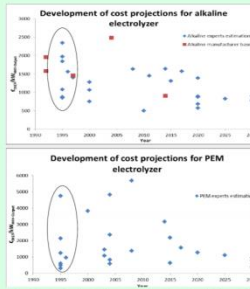


Fig. 3 Cost projections in the near to long term, for alkaline and PEM electrolyzers [2]

- Range of estimations in 1990s for alkaline was between ~800 and ~2500 €/2017/kW<sub>HV-Output</sub>
- Today's expectation for 2030 for alkaline dropped to ~700 to ~1000 €/2017/kW<sub>HV-Output</sub>
- Alkaline: Reductions more moderate compared to PEM.
- This can be explained with the maturity of the alkaline technology
- Range of estimations in 1990s for PEM was between ~300 and ~5000 €/2017/kW<sub>HV-Output</sub>
- Today's expectation for 2030 for PEM dropped to ~400 to ~1000 €/2017/kW<sub>HV-Output</sub>

### Methodology

This work results from the analysis of data provided by the electrolyser manufacturers members of Task 38 [1], and from the data published in the literature in the last 30 years [2].

### References

- [1] J. Proost, *State-of-the-art CAPEX data for water electrolyzers, and their impact on renewable hydrogen price settings*, European Fuel Cell conference & exhibition (EFC17), Naples, Italy, December 12-15, 2017. Oral Communication.
- [2] S. M. Saba, M. Müller, M. Robinus, D. Stolten, *The investment costs of electrolysis—A comparison of cost studies from the past 30 years*, Int J Hydrogen Energ 43(2018) 1209-1223.

### Task 38 info:

Entitled: “Power-to-Hydrogen and Hydrogen-to-X: System Analysis of the techno-economic, legal and regulatory conditions”, it is a Task dedicated to examine hydrogen as a key energy carrier for a sustainable and smart energy system.

The “Power-to-hydrogen” concept means that hydrogen is produced via electrolysis. Electricity supply can be either grid, off-grid or mixed systems. “Hydrogen-to-X” implies that the hydrogen supply concerns a large portfolio of uses: transport, natural gas grid, re-electricification through hydrogen turbines or fuel cells, general business of merchant hydrogen for energy or industry, ancillary services or grid services.

The general objectives of the Task are i/ to provide a comprehensive understanding of the various technical and economic pathways for power-to-hydrogen applications in diverse situations; ii/ to provide a comprehensive assessment of existing legal frameworks; and iii/ to present business developers and policy makers with general guidelines and recommendations that enhance hydrogen system deployment in energy markets. A final objective will be to develop hydrogen visibility as a key energy carrier for a sustainable and smart energy system.

Over 50 experts from 17 countries are involved in this Task which is coordinated by the French CEA/I-tésé, supported by the French ADEME. Participating IEA HIA ExCo Members are: Australia, Belgium, European Commission, France, Germany, Japan, The Netherlands, New Zealand, Norway, Shell, Southern Company, Spain, Sweden, United Kingdom, and the United States.

## Key takeaways:

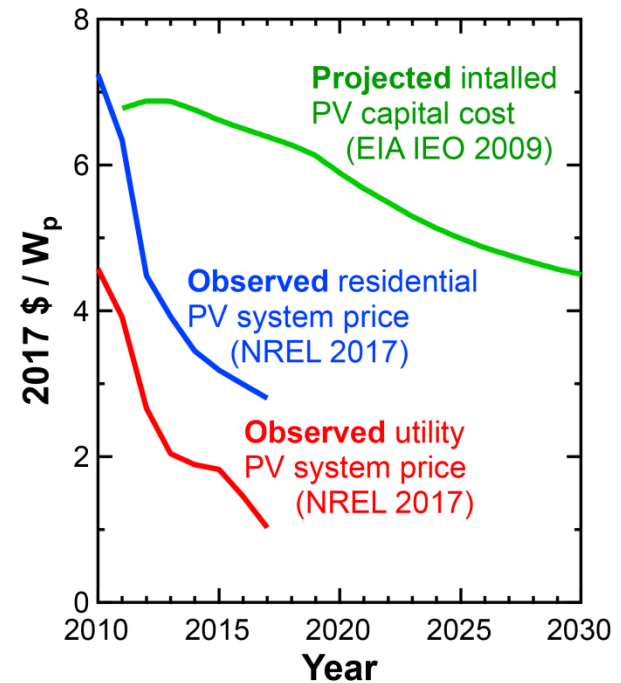
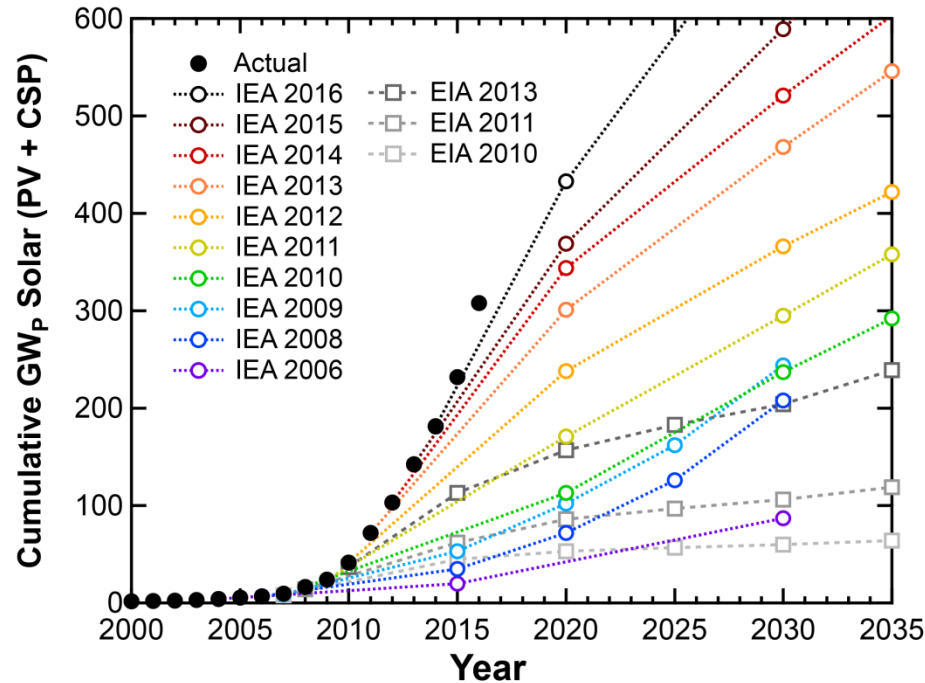
- 750 €/kW is reachable today for atmospheric alkaline electrolyzers
- 750 €/kW seems achievable today for multi-MW PEM projects
- Alkaline is very mature technology
- Cost reduction potential seems higher with PEM technology (beginning of the learning curve)

# Agenda

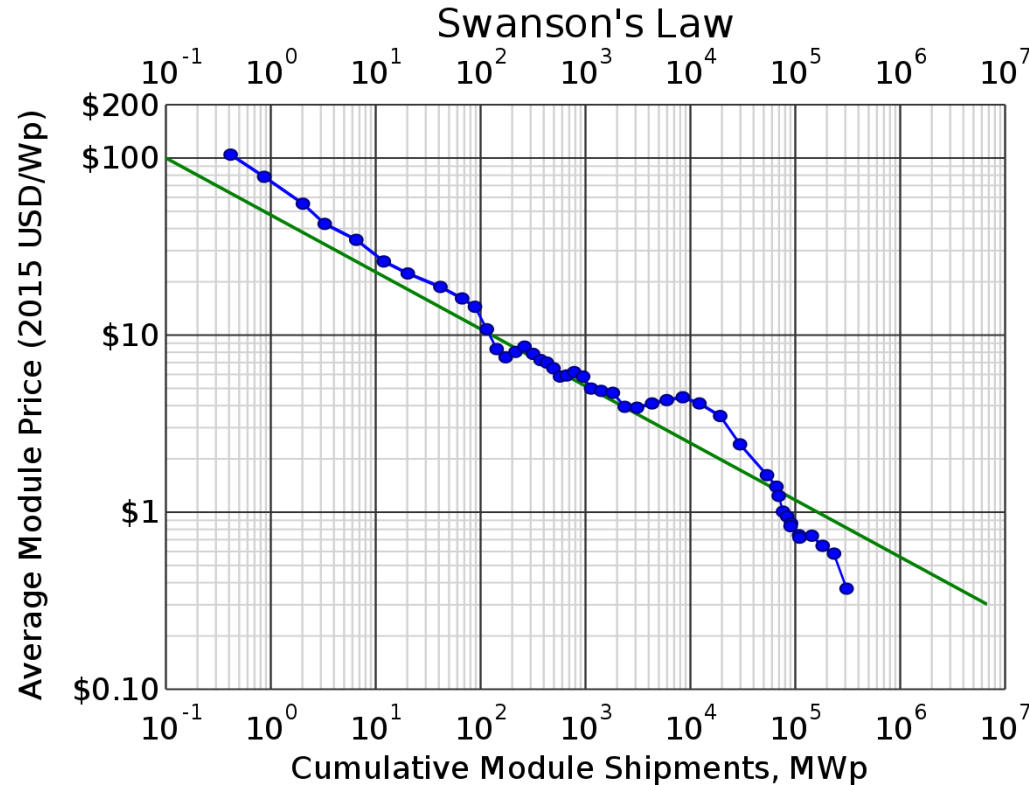
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All time-related cost predictions for solar PV have been wrong, because market uptake and technology adoption happened much faster than forecasted !



Experience curves can give a good indication, but such curves for water electrolysis do not really exist yet...





# Drivers for cost reduction

- Market uptake → higher volumes → cost reduction
- Improvement of the supply chain: more suppliers
- Higher competition → lower margins → lower prices
- Product standardization
- Better products : quality, efficiency, higher pressure, lifetime...
- Decrease the use of expensive raw material (catalysts)
- Products will be more compact → less BOP, logistics, civil works
- Synergies with PEM fuel cells (volumes are increasing rapidly there already). The cost of PEM electrolyzers will benefit from this synergy (+/- same suppliers).

## Final comments

- Compare apples with apples: certainly not only CAPEX (€/kW)
- What matters is the €/kg H<sub>2</sub> production cost related to water electrolysis over the entire project lifecycle (Total cost of ownership) which needs to consider at least:
  - Total investment (electrolyser + compression + storage + grid connection + civil works + project costs)
  - Efficiency (incl. degradation)
  - Maintenance
  - Lifetime
  - Warranties

# Thank you for your attention



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# Early business cases for H2 in energy storage and more broadly power to H2 applications

		ALK						PEM					
		2017 @ P atm			2025 @ 15 bar			2017 @ 30 bar			2025 @ 60 bar		
Nominal Power	UNITS	1 MW	5 MW	20 MW	1 MW	5 MW	20 MW	1 MW	5 MW	20 MW	1 MW	5 MW	20 MW
Minimum power	% Pnom	15%			10%			5%			0%		
Peak power – for 10 min	% Pnom	100%			100%			160%			200%		
Pressure output	Bar	0 bar			15 bar			30 bar			60 bar		
Power consumption @ P nom	kWhe/kg	58	52	51	55	50	49	63	61	58	54	53	52
Water consumption	L/kg	15 L/kg											
Lifetime – System	Years	20 years											
Lifetime – Stack @ full charge	hr	80 000 h			90 000 h			40 000 h			50 000 h		
Degradation – System	%/1000 h	0,13%/ 1000 h			0,11%/ 1000 h			0,25%/ 1000 h			0,20%/ 1000 h		
Availability	%/year	>98%											
CAPEX – Total system Equipment	€/kW	1200	830	750	900	600	480	1500	1300	1200	1000	900	700
OPEX – Electrolyser system	%CAPEX	4%	3%	2%	4%	3%	2%	4%	3%	2%	4%	3%	2%
CAPEX – Stack replacement	€/kW	420	415	338	315	300	216	525	455	420	300	270	210

FCH-JU , Early business cases for H2 in energy storage and more broadly power to H2 applications,

June 2017, <http://www.fch.europa.eu/publications/study-early-business-cases-h2-energy-storage-and-more-broadly-power-h2-applications>

# Future cost and performance of water electrolysis: An expert elicitation study

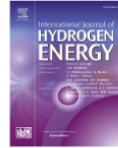
INTERNATIONAL JOURNAL OF HYDROGEN ENERGY 42 (2017) 30470–30492



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journal homepage: [www.elsevier.com/locate/he](http://www.elsevier.com/locate/he)



## Future cost and performance of water electrolysis: An expert elicitation study



O. Schmidt <sup>a,b,\*</sup>, A. Gambhir <sup>a</sup>, I. Staffell <sup>b</sup>, A. Hawkes <sup>c</sup>, J. Nelson <sup>a</sup>, S. Few <sup>a</sup>

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<sup>c</sup> Imperial College London, Department of Chemical Engineering, Prince Consort Road, London, SW7 2AZ, UK

**Table 1 – Main characteristics of AEC, PEMEC and SOEC systems.**

	AEC	PEMEC	SOEC
Electrolyte	Aq. potassium hydroxide (20–40 wt% KOH) [9,32,33]	Polymer membrane (e.g. Nafion) [33,34]	Yttria stabilised Zirconia (YSZ) [37,38]
Cathode	Ni, Ni–Mo alloys [9,32,33]	Pt, Pt–Pd [34]	Ni/YSZ [37,38]
Anode	Ni, Ni–Co alloys [9,32,33]	RuO <sub>2</sub> , IrO <sub>2</sub> [34]	LSM/YSZ [37,38]
Current density (A cm <sup>-2</sup> )	0.2–0.4 [34]	0.6–2.0 [34]	0.3–2.0 [9,38]
Cell voltage (V)	1.8–2.4 [34]	1.8–2.2 [34]	0.7–1.5 [38]
Voltage efficiency (% <sub>H<sub>2</sub></sub> )	62–82 [34]	67–82 [34]	<110 [33]
Cell area (m <sup>2</sup> )	<4 [33]	<0.3 [33]	<0.01 [33]
Operating Temp. (°C)	60–80 [34]	50–80 [34]	650–1000 [37,38]
Operating Pressure (bar)	<30 [33]	<200 [33]	<25 [33]
Production Rate <sup>c</sup> (m <sup>3</sup> <sub>H<sub>2</sub></sub> h <sup>-1</sup> )	<760 [33]	<40 [33]	<40 [33]
Stack energy <sup>c</sup> (kWh <sub>el</sub> m <sup>-3</sup> <sub>H<sub>2</sub></sub> )	4.2–5.9 [34]	4.2–5.5 [34]	>3.2 [33]
System energy <sup>c</sup> (kWh <sub>el</sub> m <sup>-3</sup> <sub>H<sub>2</sub></sub> )	4.5–6.6 [16]	4.2–6.6 [16]	>3.7 (>4.7) <sub>kWh energy<sup>a</sup></sub>
Gas purity (%)	>99.5 [32]	99.99 [33]	99.9 <sup>a</sup>
Lower dynamic range <sup>d</sup> (%)	10 – 40 [33,34]	0 – 10 [34]	>30 <sup>a</sup>
System Response	Seconds [33]	Milliseconds [33]	Seconds <sup>a</sup>
Cold-start time (min.)	<60 [16]	<20 [16]	<60 <sup>a</sup>
Stack Lifetime (h)	60,000–90,000 [16]	20,000–60,000 [16]	<10,000 <sup>a</sup>
Maturity	Mature	Commercial	Demonstration <sup>a</sup>
Capital Cost (€ kW <sub>el</sub> <sup>-1</sup> )	1000–1200 [16]	1860–2320 [16]	>2000 [16]

<sup>a</sup> Where no reference is provided, data were derived during expert elicitations.

<sup>b</sup> Perovskite-type lanthanum strontium manganese (La<sub>0.8</sub>Sr<sub>0.2</sub>MnO<sub>3</sub>).

<sup>c</sup> Refers to norm cubic meter of hydrogen (at standard conditions) and respective electrical energy consumption (kWh<sub>el</sub>) if applicable.

<sup>d</sup> Minimum operable hydrogen production rate relative to maximum specified production rate.



# Future cost and performance of water electrolysis: An expert elicitation study

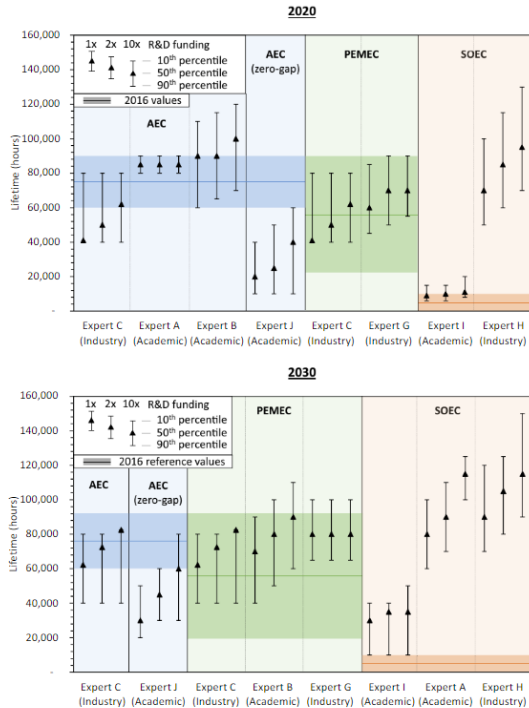


Fig. 5 – Elicited expert estimates for 2020 and 2030 lifetime (in hours) as a function of R&D funding (1x, 2x, 10x). Data points indicate 50<sup>th</sup>, uncertainty bars 90<sup>th</sup> and 10<sup>th</sup> percentile estimates. Expert C made estimates for AEC and PEMEC. Expert J made estimates for AEC zero gap configurations. Results are sorted by technology and in ascending order for 50<sup>th</sup> percentile estimates. 2016 reference values based on Table 1.

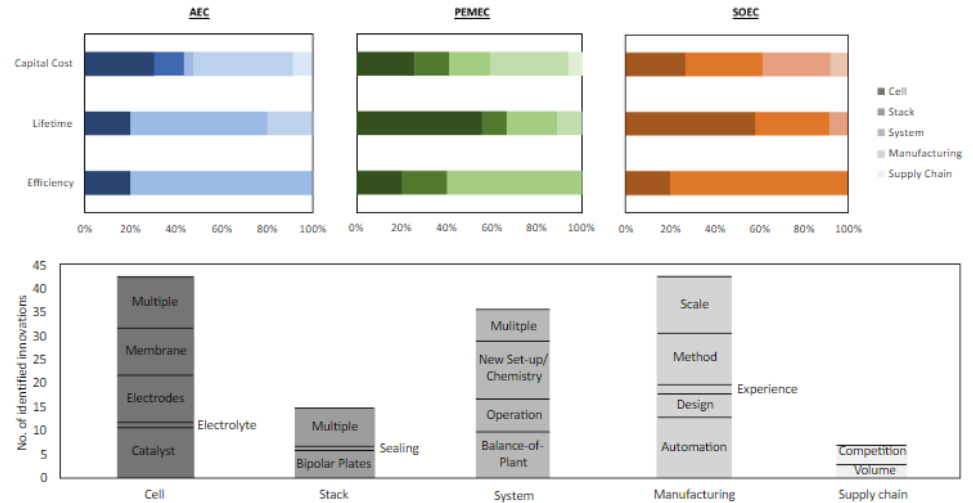


Fig. 7 – Top: Relative share of identified innovations along technology (AEC, PEMEC, SOEC), impact (Capital Cost, Lifetime, Efficiency) and innovation area (From darkest to lightest: Cell, Stack, System, Manufacturing, Supply Chain). No innovation mentioned on stack-level for SOEC. Bottom: Absolute number of mentions of innovations along innovation areas and sub-groups. Includes double-counting of same innovation if mentioned by different experts. Refer to Appendix Table G1 to G6 for detailed breakdown of innovations per technology.